Our years at Concordia shaped our lives. It is the place we found each other, made lifelong friends who still play active roles in our lives, and where we pursued an education that shaped our careers and our minds. Giving back to that, and giving others a chance to find that in their lives, seems a natural choice.

Each year we talk about where God is leading us to give our money. Concordia has been strongly on our hearts the last few years. It’s a joy to know another life can be touched and shaped by Concordia. Concordia really worked with both of our families to make a private Christian education accessible, and I love that we can help make that a reality for someone else.

Nello ’95 and Michelle (Ballantyne) ’94 Picinich

ALUMS, WEBER CIRCLE DONORS
OUR MISSION: Concordia is a Christian University preparing leaders for the transformation of society.
Bob was born on the CU campus and attended Concordia from 1941-1945. We are pleased that students appreciate our help. We encourage others to contribute to colleges. The cost of higher education today makes those gifts of support very important.

Dr. Robert and Mrs. Ruth Sylwester

WEBER CIRCLE DONORS

“Bob was born on the CU campus and attended Concordia from 1941-1945. We are pleased that students appreciate our help. We encourage others to contribute to colleges. The cost of higher education today makes those gifts of support very important.”
Blessings to you, and welcome to our annual report for fiscal year 2014.

For more than 100 years, Concordia University-Portland has lived out its Lutheran liberal arts mission to prepare leaders for the transformation of society.

By God’s grace, we are pleased to share that our mission, vision, and fiscal health are stronger than ever before. While many colleges and universities continued to increase tuition, Concordia’s fiscal health allowed us to freeze undergraduate tuition for the 2014-2015 academic year. We are one of the most affordable private Christian liberal arts universities in the Northwest.

Fiscal Year 2014 Highlights:

– Concordia-Portland leads the Concordia University System’s enrollment growth and is currently the fastest-growing university in Oregon. Online graduate degrees were a major driver of our growth, delivered with the same commitment to our core themes of Lutheran, rigor, and servant leadership.

– Our success in the online arena has opened new doors to collaborating with other Concordia’s across the U.S., specifically New York and Nebraska, resulting in the development of Concordia Online Education (COEdu).

– We look forward to graduating the first class from Concordia’s School of Law in Boise, Idaho, in spring 2015.

– Concordia-Portland accepted an invitation to join the NCAA Division II Great Northwest Athletic Conference and will begin competing in the new league in fall 2015.

– 3 to PhD™ is earning local, regional, and national attention from education, civic, community, and foundation leaders. Find out more about this public-private partnership to create safer, healthier, more educated communities at www.3toPhD.com.

God continues to bless us with many gifts, which we use to serve students and to fulfill Christ’s calling. Thank you for your continued friendship, prayers and support.

For His Students,

Charles E. Schlimpert, Ph.D.
President, Concordia University

Robert W. Fowls
Chair, Board of Regents
Concordia University is blessed by the leadership of the Board of Regents and the Foundation Board of Directors. The university is governed by the Board of Regents, elected by the conventions of the Lutheran Church – Missouri Synod, the Northwest District, and the current board. The Regents meet throughout the year to strategize, plan, and set forth policies that are in turn carried out by the President, who is an advisory member to the Board. The Board of Directors of the Concordia University Foundation is comprised of dedicated individuals with an affinity and passion to serve the mission of the university. The Foundation Directors oversee the overall business affairs of the Foundation and meet at various times throughout the year to inform, discuss, and strategize the goals and activities of the Foundation. Although Concordia University’s two governing boards are separate entities, starting in Fiscal Year 2012, they began to meet simultaneously and in cooperation with each other. Together, the university's Regents and Foundation Directors are referred to as the Council of Trustees. The men and women serving the university through these leadership roles have fostered our growth and provided the vision that has led Concordia to this historic and exciting time. We thank them for their service and their leadership to the Concordia community and students.
Board of Regents

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EMERITUS BOARD OF DIRECTORS

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Mrs. Diane D. Gunning  
Spokane Valley, Washington

Dr. Kenneth M. Lien  
Vancouver, Washington

Dr. George R. White  
Boise, Idaho
In 1994 we established the Muhly Family Endowment in honor of Tom’s father, Rev. Lester Muhly. The endowment provides scholarships for students majoring in professional church work. By donating to Concordia, we not only impact the lives of students, but also the myriad of people they will work with, come in contact with, and witness to through their vocation and avocation.

Tom and Denise Muhly
TRUSTEE, CORNERSTONE SOCIETY MEMBERS, AND WEBER CIRCLE DONORS
Thank you for being a part of the Concordia community, a group of individuals and organizations who empower students to take big ideas from the classroom into the world. Your commitment demonstrates your care, compassion, and leadership – the very same traits we hope to see in every Concordia graduate. Together, we create a thriving and unique experience for our students as they serve the Portland community and other communities throughout the Pacific Northwest and the world. We hope you will continue to be our partner in this endeavor.

**FISCAL YEAR 2014 IN REVIEW**

**Fiscal Year 2014 Revenue Sources**
- Tuition & Fees $116,336,585
- Gifts & Grants $3,201,362
- Auxiliary Services $3,700,093
- Other Revenue Sources $3,755,922

**Fiscal Year 2013 Revenue Sources**
- Tuition & Fees $67,920,218
- Gifts & Grants $2,935,401
- Auxiliary Services $3,463,451
- Other Revenue Sources $3,046,948

**Fiscal Year 2014 Expenditures**
- Scholarships & Grants $26,201,493
- Academic Instruction $18,972,675
- Academic Support $2,877,537
- Student Services $51,287,537
- Institutional Support $14,324,481
- Auxiliary Services $6,228,276

**Fiscal Year 2013 Expenditures**
- Scholarships & Grants $13,630,760
- Academic Instruction $13,059,656
- Academic Support $2,491,101
- Student Services $26,132,708
- Institutional Support $10,313,970
- Auxiliary Services $5,900,455

**Net revenue**
- **2014**: $7,101,963
- **2013**: $5,837,368
“Scholarships are the reason that I am able to come to Concordia. Being part of such a great team and being able to grow and develop my leadership skills while studying to be an educator has truly made every moment here the best. As a Christian Life Ministries coordinator I take the Concordia mission to be leaders who transform society very seriously. God calls us to, ‘Go and make disciples of all nations, baptizing them in the name of the Father, Son, and Holy Spirit (Matthew 28:19).’ I am so thankful and blessed by your generosity. I thank God for you and pray that you will continue to be a blessing to the students of Concordia.”
Concordia University is honored to recognize the following donors who have supported the students, staff, and faculty of the university with continued support over many years. The lasting investment in the mission of Concordia provides us the opportunity to continue to build and grow the programs that benefit our graduates in the communities in which they live and serve.

The Founder’s Society
Concordia Founder’s Society members have made a lifetime commitment of $1 million or more and have helped transform Concordia.

**INDIVIDUALS**
- Anonymous
- Rod and Valerie Boucher
- Dr. Robert† and Mrs. Virginia Hilken
- George and Mrs. Gen† White

**CORPORATIONS & FOUNDATIONS**
- M. J. Murdock Charitable Trust
- Portland General Electric
- Thrivent Financial for Lutherans

The Cornerstone Society
The Cornerstone Society, named in honor of the first building on campus and the cornerstone which still resides at Concordia, recognizes lifetime gifts of $100,000 to $999,999.

**INDIVIDUALS**
- Anonymous
- Mary Ausplund Tooze†
- Richard and Rachel Baek
- Jack† and Nancy Behnken
- Bettie Harn Bennedwald
- Alvin and Marilyn† Berg
- Alan and Cynthia Boyce
- Dr. Charles and Mrs. Virginia Brondos
- Dr. Keren Brown Wilson and Dr. Michael OesShane
- Pat Burke†
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- Douglas and Laurie Hilken
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- Marie Minderhout
- Irwin W. Mosk†
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- Thomas and Denise Muhl
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- Antene Schnitzer
- Galeen† and Naida Schoenthal
- Frieda Schoenberg†
- Edwin G. Slover†
- Rich Smith
- Scott and Michelle Smith
- Eugene Edmund Snyder†
- Louise and Karstan Solheim
- Rev. Dr. Hans and Mrs. Christa Spalteholz
- Olive Swenson†
- Hide Tanigami and Judy Bogard-Tanigami
- George and Judy Thurston
- Rev. Dr. Art and Mrs. Carol Wahlers

**CHURCHES & CONGREGATIONS**
- California-Nevada-Hawaii District of the LCMS
- Lutheran Church Missouri Synod Foundation
- Lutheran Outdoor Ministries

**CORPORATIONS & FOUNDATIONS**
- AK Media Northwest
- Avamere Health Services, Inc.
- Boeing Company
- Clear Channel Broadcasting
- Clifford-Horn Memorial Fund
- Coca-Cola of Oregon
- The Collins Foundation
- The Construct Foundation
- Edwards Family Foundation
- Fidelity Charitable Gift Fund
- Ford Family Foundation
- Harold and Mollie Bihn Trust
- HotChalk, Inc.
- James F. and Marion L. Miller Foundation
- Juan Young Trust
- Knauppel Lutheran Scholarship Foundation
- Kresge Foundation
- Mackenzie
- Margaret Ragland Charitable Remainer Trust
- Maybelle Clark Macdonald Fund
- Meyer Memorial Trust
- Nike USA, Inc.
- Oregon Alliance of Independent Colleges & Universities
- The Oregon Community Foundation
- Pacific Power Foundation
- Scott’s Excavating
- Sedro, Inc. & Affiliates
- Thomas and Susan Buuck Foundation
- Union Corner Construction
- VTM Group
- William Erchinger Unitrust

†: DECEASED
“My time at Concordia has been the most amazing time of my life. I have been able to experience many opportunities that I never thought possible. I have grown as a servant leader, have become a better musician, have met amazing friends, and grown with the caring support of faculty and staff. I am excited make a positive contribution to society as a leader for my generation.

I will become the first four-year college graduate in my family. This is not only my immediate family, but my extended family as well. I believe Concordia was the place God wanted me to be, and where I needed to be. Coming to Concordia has been the best decision of my life. Any contribution you give is needed. You could be the difference in changing someone’s life for the better. I appreciate all you give to the Concordia community.”

– Ernesto Vasquez III, Senior, Music Education & Business Administration Major, Entrepreneurship & Psychology Minors
Thank you to the hundreds of alumni, parents, friends, community partners, businesses, churches, parents, faculty, and staff that gave to Concordia University during the 2014 fiscal year (July 1-June 30). Each of the following individuals, churches & congregations, and corporations & foundations gave gifts or made pledges to provide resources for many different areas at Concordia, including giving to support student scholarships, the Nursing program, the Music program, athletics, the George R. White Library & Learning Center, Hilken Community Stadium, Concordia University School of Law, and so much more. These generous supporters make it possible to educate students who are transforming society.

**ANNUAL GIVING HONOR ROLL**
**BETWEEN JULY 1, 2013 AND JUNE 30, 2014**

**The Dekum Circle**  
**[$100,000 OR MORE]**

With the completion of Hilken Community Stadium during the 2013 fiscal year, the Portland campus expanded north for the first time bordering a major thoroughfare in NE Dekum Street. In honor of this physical achievement we are very pleased to recognize donors who gave in excess of $100,000.00 in the last fiscal year. Donors of this circle are members of the President’s Leadership Circle.

**INDIVIDUALS**
- Gina Condon and Eric Cress
- Thomas and Linda Dixon
- Lee† and Grace† Goodman
- Rev. Dr. Robert† and Mrs. Virginia Hilken
- Marie Minderhout
- Irvin W. Monk†

**CORPORATIONS & FOUNDATIONS**
- HotChalk, Inc.
- Maybell Macdonald Fund

**Rev. Dr. Franz Wilhelm Johannes Sylwester Circle**  
**[$50,000 TO $99,999]**

Named to commemorate the service of Rev. Dr. FWJ Sylwester, Concordia’s first president, who served the institution from 1905-1946. Donors of this circle are members of the President’s Leadership Circle.

**INDIVIDUALS**
- Richard and Rachel Baek
- Clear Channel Broadcasting
- M. J. Murdock Charitable Trust
- Nike USA, Inc.
- VTM Group

**Rev. Dr. Thomas C. Coates Circle**  
**[$25,000.00 TO $49,999.99]**

Named to commemorate the service of Concordia’s second president, Rev. Dr. Thomas Coates, who served the institution from 1946 to 1957. Donors of this circle are members of the President’s Leadership Circle.

**INDIVIDUALS**
- Greg and Clarice Anderson
- Dr. Keren Brown Wilson and Dr. Michael DeShane
- Rick and Robyn Dillon
- Scott Howard and Lucy Kivel

**CORPORATIONS & FOUNDATIONS**
- Oregon Alliance of Independent Colleges & Universities
- Wieden+Kennedy

**† : DECEASED**
The President’s Leadership Circle is a diverse group of men and women who share a confidence in a brighter future and the belief that Concordia University can help shape that future. Membership is open to anyone who contributes $1,000 or more annually to any scholarship, program, department, or facility during the fiscal year (July 1 – June 30).

**Rev. Dr. Erhardt Paul Weber Circle**

[$1,000 TO $24,999]

Named to commemorate the service of President Rev. Dr. E.P. Weber, Concordia’s third president, who served the institution from 1958 to 1983. Donors of this circle are members of the President’s Leadership Circle.
Dr. Glenn and Dr. Jane Smith

WEBER CIRCLE DONORS

“We have both served in ministry to college students for many years, so clearly we believe that education is key to transforming lives. Giving to Concordia helps us to live our life mission while making education a little more accessible to students.

Giving should be a matter of the heart – not out of obligation or duty. Ask where the need is and give where it will do the most good. CU students go out and live the mission – the world is being transformed through the faith and good work of our graduates. What could be a better motivation to give?”
TRIBUTE GIFTS

Tributes were made during the most recent fiscal year, between July 1, 2013 and June 30, 2014, in memory of:

Duane Bartsch and Kathy McLean
Lorraine Berndsen
Rev. Norman Brauer
Margaret Carlson
Dick Fields
JoAnn Gordenier
Bob Hiken
Miriam Hoelter
Melvin Johnsen
Laura E. Mahoney
Walter Miller
Dr. Martin Mueller
Hubert Pillette
Alice Schafer
Mildred Althoff Schafer
Rev. Max L. Schafer
Michael Schoessler
Wanda Schoonbohm
Carol J. Shipman
Dr. Rebecca Stephens
David Sylvestier
Duane L. Vahsholtz
Walter Warren
Dick Weniger

Tributes were made during the most recent fiscal year, between July 1, 2013 and June 30, 2014, in honor of:

Dr. Johnnie Driessner
Carrie Kosderka-Farrell
Henrietta Mack
Pastor Michael O’Berg
Lorien Pelletier
Mike Petke
Michele Rogers and Beth Best
The Two C’s
Rob Vance
Art & Carol Wahlers
Dr. Ann Widmer
Gary Withers
Glen E. Barker
Joseph and Kathie Barkow
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Irene Bauder
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Mark A. Bauer
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Robert F. and Bonnie F. Beall
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Martin Bannin Beaudet
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Thomas and Dolores Bedner
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Alice A. Beltran
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Eugene Besel
Frank and Elizabeth Bestor
Richard and Hella Betts
Bil Beso
Osniel and Dorothy Bice
Cara Bickel
Geoffrey and Robyn Biglow
Rev. Dr. Gary F. Bird
Ralph A. Bikel
James Cody and Christina Birkey
Rev. Charles and Mrs. Frieda Binner
John Bishop
Amanda Black
Ben and Juanita Blair
Ardith Blank
Ed and Gretchen Blau
Randall Blazak
Marylin L. Blechschmidt
Rich Blum
Eric and Janet Boe
Henry Boehm, Jr. and Sandra Martin-Boehm
Lake Boggan
Rev. Philip and Mrs. Kathleen Bohlen
Christi Bohmbach and Dan O’Brien
Rev. Dennis and Mrs. Janette Bohren
Rev. Gary and Mrs. Lois Bomerger
Laurie Bos
Thomas and Lesley Bossett
Donna Boswell
Steven Bouler

The Holman Circle
[$1 to $999]

Since our earliest days as an institution, the Portland campus has resided on NE Holman Street. In honor of our tree-lined street we are pleased to recognize donors who gave between $1 and $999 in the last fiscal year.

INDIVIDUALS
Noel A. Aasen
Jack and Shirley Abdie
Brent and Heather Abney
Mitchell Abrams
C. C. and Bichi Adachi
Ronald and Debra Adams
Jeff and Leisa Aden
Roland Aden
Gary and Lonna Adkins
Rev. Don and Mrs. Darcy Adolf
Pacifico and Maria Agcaoili
Helen Ahlschwede
Melvin and Sari Aho
Ted and Ruth Aiken
Larry and Carleen Albee
Marilyn Aldrich
Dina Alexander
Robert Aley
Bryon and Jamie Allen
Henry Alley
Amy and David Allison
Tim and Colleen Altman
Michael Alltinger
Richard R. Andersen
David and Carol Anderson
David and Susan Anderson
Diane Anderson
Jeff Anderson
Richard Anderson and Patti Crawford Anderson
Orlo and Joy Andrew
Shirley Ansley
Michael D. Archer
Ryan and Terry Armbruster
Eileen Hufman Armitage
Betty Ashley
Alison Ashlock
Mildred Asplin
Victor † and Dolores Atiyeh
Elmer Atrops
Scott and Cindy Audiss
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Mark A. Bauer
Rev. Dr. Ethel and Mrs. Anita Bauer
Robert K. Bauer
Brian and Amy Sawa
Robert F. and Bonnie F. Beall
Jason Beatty
Martin Bannin Beaudet
Laurin C. Becker
Thomas and Dolores Bedner
Kevin and LuAnn Beebehsier
Vikki and David Behrens
Robert and Monica Belluzzi
Alice A. Beltran
Michael and Diane Bender
Ronald and Barbara Bendick
Shane Bengoechea
Debra Benson
Virginia Benson
Sheila Bemondelli Lamb and Alex Lamb
Richard and Marilyn Berry
Rev. Mark and Mrs. Ethel Bertermann
Eugene Besel
Frank and Elizabeth Bestor
Richard and Hella Betts
Bil Beso
Osniel and Dorothy Bice
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Ralph A. Bikel
James Cody and Christina Birkey
Rev. Charles and Mrs. Frieda Binner
John Bishop
Amanda Black
Ben and Juanita Blair
Ardith Blank
Ed and Gretchen Blau
Randall Blazak
Marylin L. Blechschmidt
Rich Blum
Eric and Janet Boe
Henry Boehm, Jr. and Sandra Martin-Boehm
Lake Boggan
Rev. Philip and Mrs. Kathleen Bohlen
Christi Bohmbach and Dan O’Brien
Rev. Dennis and Mrs. Janette Bohren
Rev. Gary and Mrs. Lois Bomerger
Laurie Bos
Thomas and Lesley Bossett
Donna Boswell
Steven Bouler
“I gave to the music program because I was in the choir and the wind ensemble. Scholarship money allowed me to graduate debt free. I simply wanted to contribute in some small way, just as others contributed for my benefit.” — Laurin Becker ’13, Nursing Major
Larry and Frederica Frager
Terry and Cheryl Franceschi
Ronald and Barbara Franklin
Steven R. Fraser
Bonnie and Michael Frederik
Edna P. French†
Rev. Donald and Mrs. Eileen Freerch
Rev. Paul and Mrs. Deborah Freerch
Robert Friedrich, Jr.
Daniel Finess
Larry and Debbie Frost
Major Stephen Fry
James Fryckman
Sue Lynne Frymark
Edward and Janice Fudge
Maynard and Irma Fuerstenau
Dione Fugere
Joyce Fujimoto
Didi and Steve Funk
Henry T. Fuqua
Michelle R. Fusco
Anthony Gable
Brenda Quant Gaebel
Stuart J. Gale
Guylith Gamble-Booth
Angela Gartner
Camren Gasto
Rev. Wilbur and Mrs. Karen Gehrike
Donna and Robert Geisler
Lois Golder
Enk Gerding
Edward Gerk
Robert and Karyn Gibbons
Waverly and William Gibbs
Ruth Gibson
James and Barbara Going
Curt and Cynthia Goldgrabe
Jeff and Karen Gordenier
Thomas and Shirley Gorringe
Herma† and Veronica† Goschel
Paul and Kimberly Goudy
Ray and Dinah Granning
Bill Graves
Victor R. Greb
Sue Easton-Green and James Green
Carrie and Timothy Greene
Jacque Gregor
Michael and Priscilla Greig
Rich and Linda Grimes
Clifford and Faye Grimmell
Diana Grisham
Carol Grisch
Alan and Marilyn Grobe
Luke and Victoria Groser
Ronn and Leah Grove
James and Kathy Gullidge
Rev. Horst Gutsche
Ericka Gynnes
John and Sandra Lee Hadley
Nick Hadley
Mark Hagan
William and Rosemary Hagan
Jason A. Hague
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Daniel Hallock, Sr.
Rev. John Halverson
Bruce and Kathleen Harder
Van Hare and Zee Edelen Hare
Georgi Bergman-Harper and Robert Harper
Paul and Joyce Harris
Rock and Kellie Harrod
William J. Harrow
Janice and Larry Hart
Jennifer M. Hart
Kathleen M. Hartmann
Glenn Hasegawa and Terry Kimura
Joanne and Darryl Hasegawa
Deanna Hastings
Carl W. Hauck, Jr. and Betty Jane Hauck
John and Judith Haun
Majorine L. Haun
Ted and Betty Hauser
Richard and Deborah Hawkins
Billie Hayden
Glenn A. Hayman
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John Hazen
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Frank and Lauree Hedges
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Alvin Henry
Lynne Hereth
Michael and Donna Hergert
Patricia G. Heninger
The Hon. Roland and Mrs. Frances Herrmann
Gordon and Bethany-Hesemann
Karen E. Hicks
Dean and Eunice Hill
Ernest Hill
Lamar and Ernestine Hill
Robert and Marilyn Hill
Dr. Thomas and Mrs. Linda Hirsch
Donald Hodgkinson
Paul and Catherine Ann Hodnett
Chris Hoelter
Micah Hoelter
Rev. Mark Hoelter
Bart and Dorothy Hoermann
Michael Hoeye
Dr. Steve and Mrs. Kristi Hoff
Gary and Melanie Hoffman
Jerrie L. Hogan
Heather Hogenson
Mari-Jo Hokama
Gretchen D. Holce
Michael W. Holden
Arlee and Nancy Holm
Leon and Ruby Holman
Timothy and Connie Holman
Roger and Julie Holt
Seckia Holte
Alice Holway
Lyle and Diane Homstein
Gary W. Hoops
Randy and Brittney Hopp
THANK YOU TO THRIVENT CHOICE DONORS

A special thank you to Thrivent Financial for Lutherans and all of the generous members that took the time to designate their Thrivent Choice Dollars this past year. Because of your thoughtfulness and action, in Fiscal Year 2014, Thrivent donated $14,358 to Concordia University for student scholarships and program support!
CORPORATE MATCHING GIFTS

Corporate matching gifts are a great opportunity for your gift to Concordia University to double, even triple the impact of your donation. Throughout the year, many of our alumni, parents, and friends take advantage of their employer’s matching gift program and that extra step makes a significant difference in our ability to improve the lives of our students.

In addition to matching an employee’s charitable donations, many organizations encourage volunteer service by providing matching funds for volunteer service hours.
Sharon and Tod Overholser  
Timothy and Rachelle Overholser  
Jennifer Pagliaro and Joshua Nusbaum  
G. W. and J. M. Palmer  
Andy and Emily Palmquist  
Terrence R. Pancost and Pamela A. Erickson  
Rev. Daniel and Mrs. Sharon Parshall  
Jessica Patton  
Jennifer and Joshua Pearce  
William and Janet Peck  
Beverly and Rodney Pelouquin  
Donna D. Pelouquin  
Stephen and Nancy Pendergrass  
Helen J. Penk  
Marc and Nancy Pepin  
Rev. Clemens and Mrs. Carol Pera  
Douglas and Susan Pensaht  
Wibbur H. Peters  
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